



Knowledge grows

# Powering Growth into the New Economy: the vision of Yara

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# Strong EU footprint with a global mission and presence



- Countries with sales <sup>1)</sup>
- Yara Plants
- Smaller sites <sup>2)</sup>
- Head office
- Phosphate mines
- Joint ventures
- Sales offices and R&D sites
- Digital Hub

1) More than 10,800 Yara-branded retail outlets around the world  
2) Yara operated terminals and logistical production sites

**17,800**  
employees worldwide

<b>7,8</b> Mt NH <sub>3</sub> production	<b>28</b> production plants	<b>160</b> countries with sales
<b>4,1</b> Mt NH <sub>3</sub> Traded		

**37,8 Mt**  
total product deliveries





## Our Mission

Responsibly feed the world and  
protect the planet

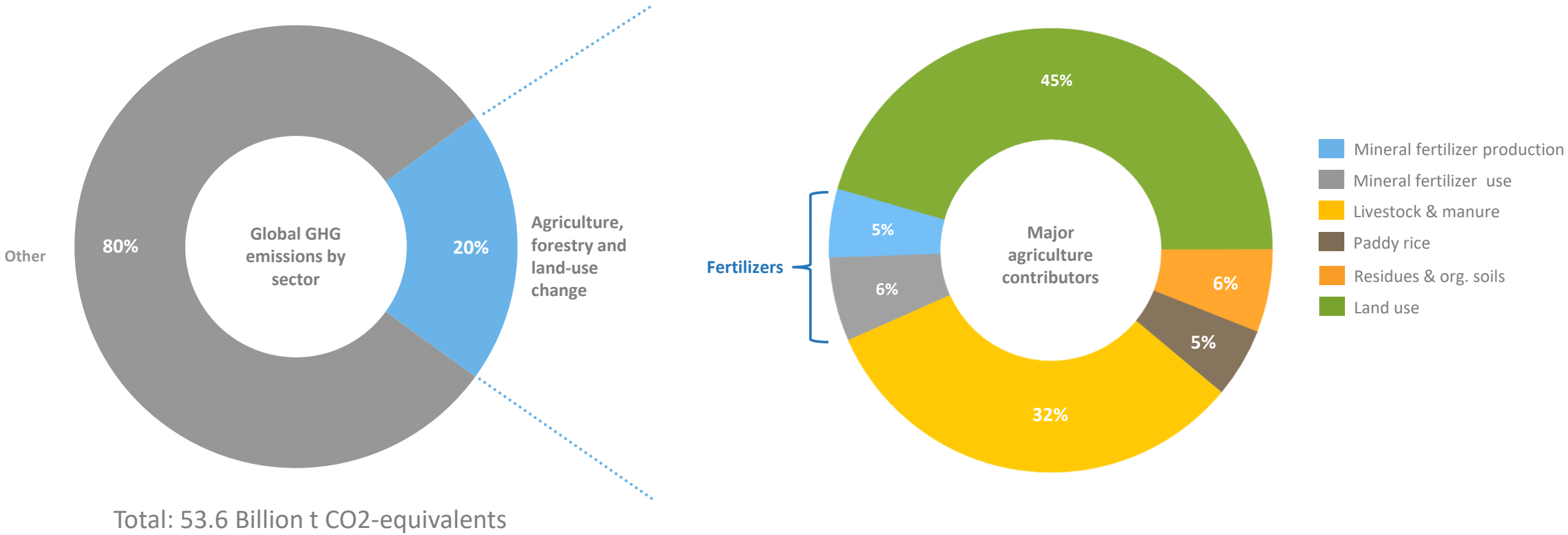


## Our Vision

A collaborative society;  
a world without hunger;  
a planet respected

**11%** of emissions from agriculture are related to fertilizers.

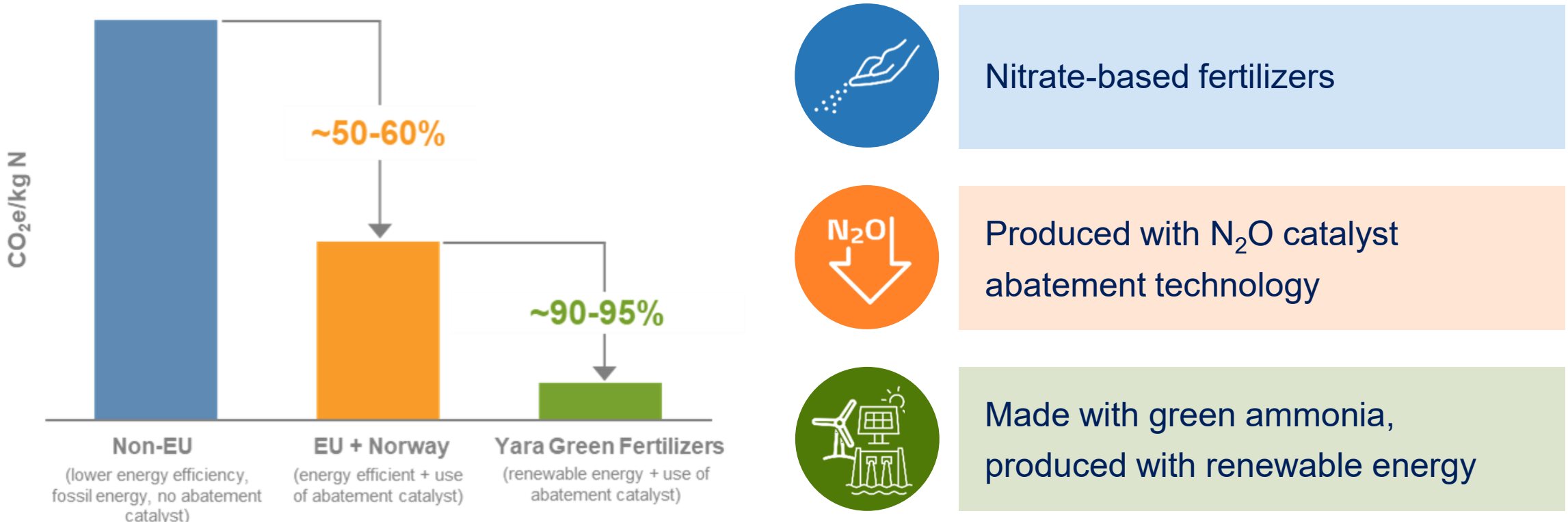
That means **Yara can make an impact.**



Source: FAOSTAT (2020) \* Calculated based on IFA and FE for 2015; not disaggregated from industry in FAOSTAT

# Spearheading the production of low carbon fertilizers

## Production carbon footprint nitrate-based fertilizer



# Product carbon footprint reductions of fertilizers, crops, and food products

Changing from Yara already low carbon nitrates fertilizers to **Yara ultra-low carbon fertilizers** will give additional **decrease in product carbon footprints** along the food value chain



*\* Illustrative figures. Actual reductions may vary depending on country origin, year and seasonal changes.*

Best-practice fertilizer applications **improve**  
**Nitrogen Use Efficiency**  
and reduce **GHG emissions**.



**Choosing the right  
mineral fertilizer and the  
right nitrogen form**



**Opting for low-carbon  
footprint mineral  
fertilizers**



**Adding precision and  
knowledge to crop  
nutrition planning**

# Precision farming: applying the right nutrients in the right quantity at the right time

**Digital tools** enable growers to estimate the nitrogen status of crops and use this **information to determine how much fertilizer to apply and when to apply it**

Benefits of precision farming include **higher yields, improved crop quality, lower emissions and other environmental impacts and cost savings** for the farmer



**N-Tester:**  
A chlorophyll meter.



**N-Sensor:**  
A tractor-mounted  
vegetation sensor.



**Atfarm:**  
A satellite-based  
system.



**Crop Nutrition Plan:**  
A pre-season digital  
tool.



**Photo Analysis:**  
An Atfarm feature.





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# Growing a Nature-Positive Food Future.

